

Vipshop Holdings Limited Investor Presentation

August 2024

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China's Leading Online Discount Retailer for Brands

Branded Products at Exceptional Value

Business Overview

Our Competitive Strengths

1

High Market Demand and Great Growth Potential for China's Online Discount Retail Market

2

Strong Merchandising Expertise Making us Partner-of-Choice Discount Retail Platform for Brands

3

Superior Customer Experience Fostering Highly Engaged and Loyal Customers with Strong Purchasing Power

4

Operational Excellence Powered by Data and Technology

5

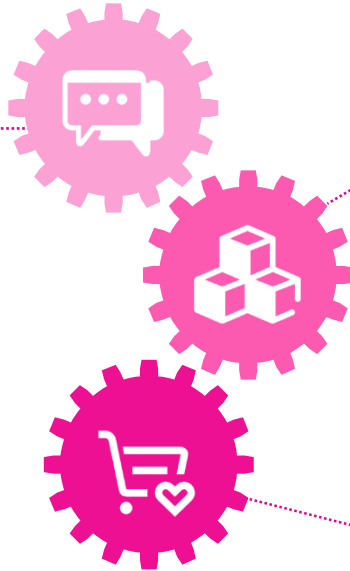
Visionary Management with a Proven Track Record and Long-term ESG Commitments

唯品会
品牌特卖

High Market Demand and Great Growth Potential for China's Online Discount Retail Market

Driver 1: Strong Demand for Discounted Merchandise among Chinese Consumers

- More mature, rational and focusing on **value-for-money** Chinese consumers are increasingly fond of discounted merchandise
- Discounted merchandise has been viewed to be **counter-cyclical**, implying prosperous growth potential in the long-run



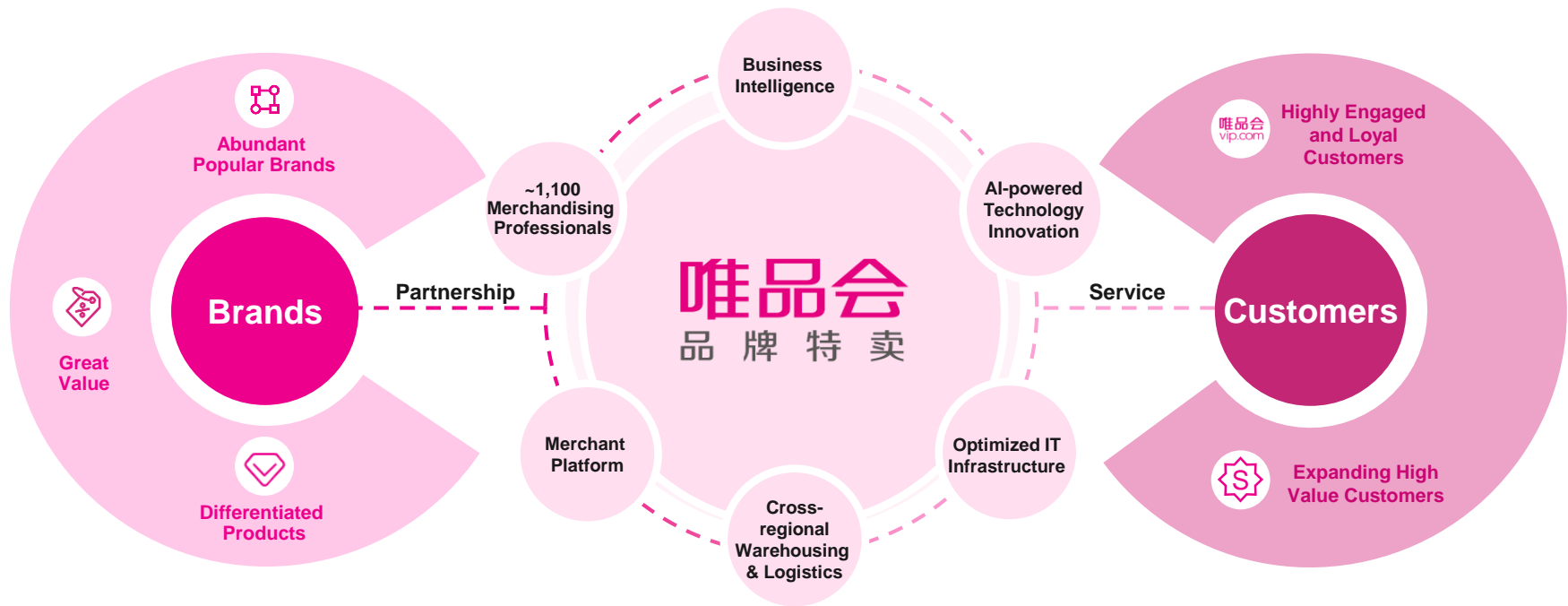
Driver 2: A Massive Whitespace for Brands to Monetize Inventory Effectively

- Brands have been continuously launching new products and looking for an approach to **monetize the inventory** quickly, creating **sustainable supply** for discount retail market

Driver 3: Discount Retailers Have Gradually Become the Preferred Channel of Chinese Consumers

- China's discount retail market accounted for **an increasing proportion** of total consumption of discounted merchandise

Our Unique Business Model



Enhanced Merchandising Capabilities



Deep Industry
Expertise



~1,100 Merchandising
Professionals



Business Intelligence
& Merchant Platform

Merchandise

- Carefully select a rich and diverse selection of popular brands
- Secure unique, price-competitive products
- Plan for opportunities in category and product life cycle
- Differentiate via Made-for-Vipshop customized products

Customer Insight

- Predict consumer preferences and consumption trends
- Provide data analytics in customer engagement for brand partners⁽¹⁾
- Empower brand partners to strengthen product innovation and customization

Operation

- Adjust product mix timely and precisely
- Optimize targeted marketing and sales events
- Integrate resources for brand partners to increase return-on-investment (ROI) and customer assets

Note:

(1) Brand partners include primarily brand owners, and to a lesser extent, brand distributors and resellers.

Partner-of-Choice Discount Retail Platform for Brands



One-stop inventory solution with proven sales efficiency and ROI



Specialized platform for monetizing inventory without brand dilution and pricing dilemma

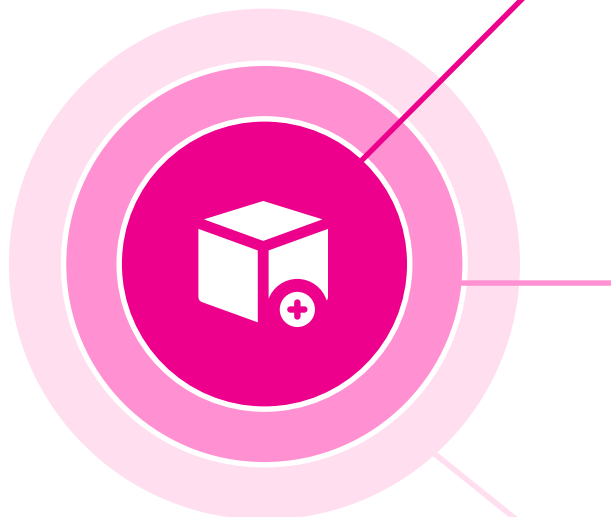


Reaching a unique group of high-value customers who care for brand, quality and authenticity



Diversified online and offline channels for cross-sale opportunities

Optimized Product Mix



Core Business

Core Brands

900+ mass-market brands contribute to the majority of sales

Differentiated Products

Made-for-Vipshop customized products

New Opportunities

Fresh and Trendy Brands

Emerging and most sought-after brands in a range of styles to attract younger customers

Higher-end Brands

Affordable-luxury and luxury brands to cater for unfulfilled customer needs

Other Brands

Non-core brands of both apparel and standardized categories that complement desired price range, product diversity and personalization

Superior Customer Experience



Trust

- Guaranteed product authenticity
- Buyer-selected branded products
- Superior quality control and after-sales service

Value

- Value-for-money
- Great prices every day
- Affordable within desired price ranges

Ease

- Treasure-hunting and gimmick-free shopping experience
- Best-in-class delivery service via industry leader SF Express
- Customer-friendly door-to-door collection and exchange

Highly Engaged and Loyal Customers with Strong Purchasing Power

Customer Profile



~75% Women



70%+ Post-80s and -90s



60%+ Tier 1-3 Cities

Customer Loyalty

Repeat Customers⁽¹⁾

FY 2023

75 MM

% of total active customers

86%

Orders from Repeat Customers⁽¹⁾

FY 2023

800 MM

% of total orders

98%

Active Super VIP Customers

FY 2023

7.6 MM

YoY growth

13%

% of online net GMV⁽²⁾

45%

Avg. shopping freq.

~45

ARPU

v.s. Non-SVIP customers

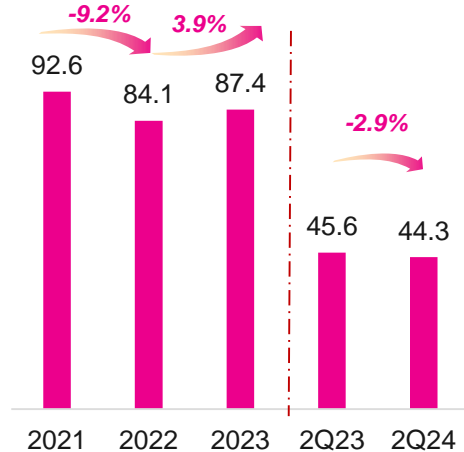
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Notes:

- (1) A "repeat customer" for a given period refers to any customer who (i) is an active customer during such period, and (ii) had purchased products from us at least twice during the period from our inception on August 22, 2008 to the end of such period. Orders placed by a repeat customer during a given period include all orders placed by the customer during such period even if the customer made the first purchase from us in the same period.
- (2) Net GMV is the total GMV net of orders returned.

Quality Customer Base with Growth Potential

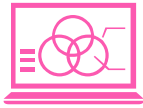
Total Active Customers (in million)⁽¹⁾



Notes:

- (1) "Active customers" is defined as registered members who have purchased from the Company's self-operated online sales business or the Company's online marketplace platforms, excluding those who made their purchases from the Company's online stores operated at third-party platforms, at least once during the relevant period. Beginning in the fourth quarter of 2023, the Company updated its definition of "active customers" to exclude registered members who make their purchases from the Company's online stores operated at third-party platforms. The active customer figures for the historical periods presented in this press release have been retrospectively adjusted accordingly.
- (2) Source: China Internet Network Information Center (CNNIC), March 2024.
- (3) "Cumulative customers" refers to all customers who had purchased products from our Vipshop Online Platform at least once during the period from our inception on August 22, 2008 to December 31, 2023.

Operational Excellence Powered by Data and Technology



Merchant Platform for Efficiency Gain

- A full set of processes and tools to help brand partners manage inventory, customer assets and promotions
- Enabling merchandising professionals to work effectively with brand partners



Best-in-Class Fulfillment Capabilities

- Digitalized systems that enhance orders, logistics and warehouse management
- Innovative solutions such as JITX and JIT



Technology-enabled Business Synergy

- Best match products to customer needs, including personalized initiatives
- Innovative AI applications
- Optimized IT infrastructure for business upgrade

Visionary and Experienced Management Team with Proven Track Record



Eric Ya Shen
*Co-Founder,
Chairman, CEO*

- **Innovative entrepreneur in China's consumer goods and e-commerce industry**
- Previously Chairman of Guangzhou NEM Import and Export Co., Ltd.
- EMBA from Cheung Kong Graduate School of Business



Arthur Xiaobo Hong
*Co-Founder,
Vice Chairman, COO*

- **Innovative entrepreneur in China's consumer goods and e-commerce industry**
- Previously Chairman of Societe Europe Pacifique Distribution



Mark Wang
Chief Financial Officer

- **Seasoned expert in finance and accounting**
- Previously CFO of Benlai Group, an online fresh grocery player in China, and VP in the finance department of Xiaomi Corporation (HKEX: 1810)
- Bachelor's degree in finance from Beijing International Studies University



Tao Feng
Chief Technology Officer

- **Extensive experience and insights in AI, technology and product innovations**
- Previously with leading TMT companies such as Tencent, Didi Global, Baidu where he served at various leadership roles responsible for technology innovations
- Master's degree in computer application technology from Peking University

Our ESG Commitment



Environmental

- Pledge to achieve carbon neutrality in its own operations and a 50% reduction in Scope 3 carbon emission intensity, no later than 2030
- Foster sustainable consumption and innovate new choices for responsible supply chain



Social

- Continuous efforts in female empowerment, rural vitalization, community integration and volunteer service
- Build a platform for inclusive development at workplace

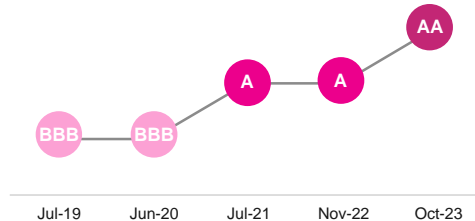


Governance

- Ensure good governance as compliant, disciplined corporate citizen
- Full compliance in information security and privacy protection, intellectual property rights, anti-corruption and fair competition

Vipshop's MSCI ESG Rating was elevated to **AA**, a leader among over 300 companies in the consumer discretionary industry.⁽¹⁾

MSCI ESG Ratings for Vipshop



Forbes China's Best Employer and **Most Sustainable Employer**.⁽²⁾



Notes:

- (1) MSCI ESG Ratings, October 2023.
- (2) Forbes China and Russell Consulting Company, "2022 China's Best Employers of the Year" selection.
- (3) More information is available in Vipshop ESG Report 2022 at <https://ir.vip.com/sustainability>.

Our Future

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Solidify Market Leadership by Enhancing Merchandising Capabilities

- *Strengthen, expand and differentiate merchandise portfolio by fully leveraging our merchandising expertise to reinforce value proposition to brand partners*



Grow Customer Base and Increase Customer Engagement

- *Integrate customer growth initiatives from acquisition, retention to personalization*
- *Drive continuous growth in high-value customers to increase user stickiness and ARPU*



Progressively Expand Physical Footprint & Integrate Offline with Online Platform

- *Continue to build an offline presence with outlets and other stores to supplement our online platform, and act as an effective vehicle to increase overall Vipshop exposure*



Drive Solid, Quality and Sustainable Growth

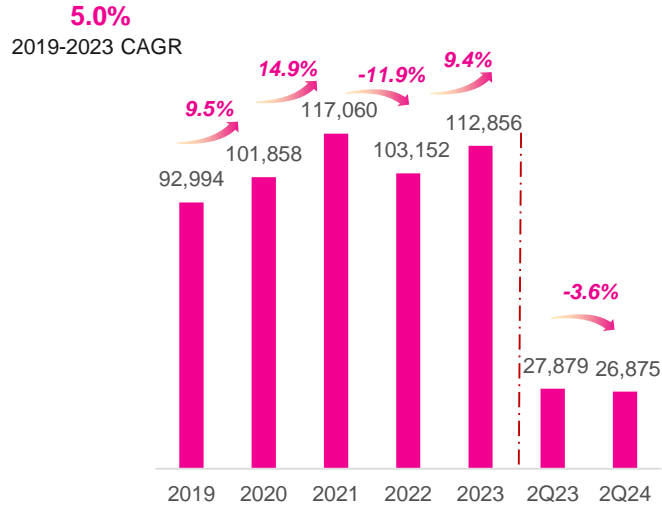
- *Continue to drive quality growth in customer and revenue, while maintaining healthy profitability through disciplined operations*

Financial Highlights

Solid Profitability Despite Macro Uncertainties

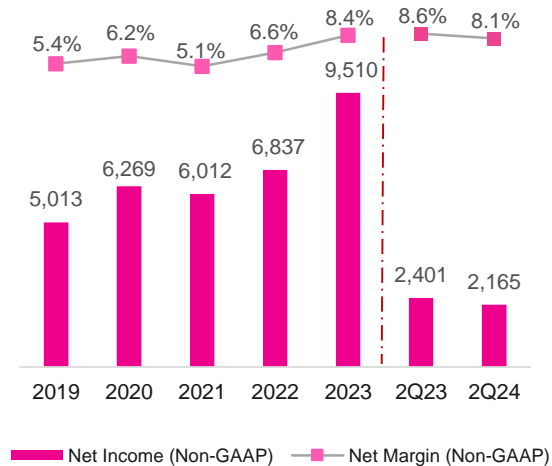
Total Net Revenues

(RMB in millions)



Net Income and Net Margin Attributable to Vipshop's Shareholders (Non-GAAP)⁽¹⁾

(RMB in millions)



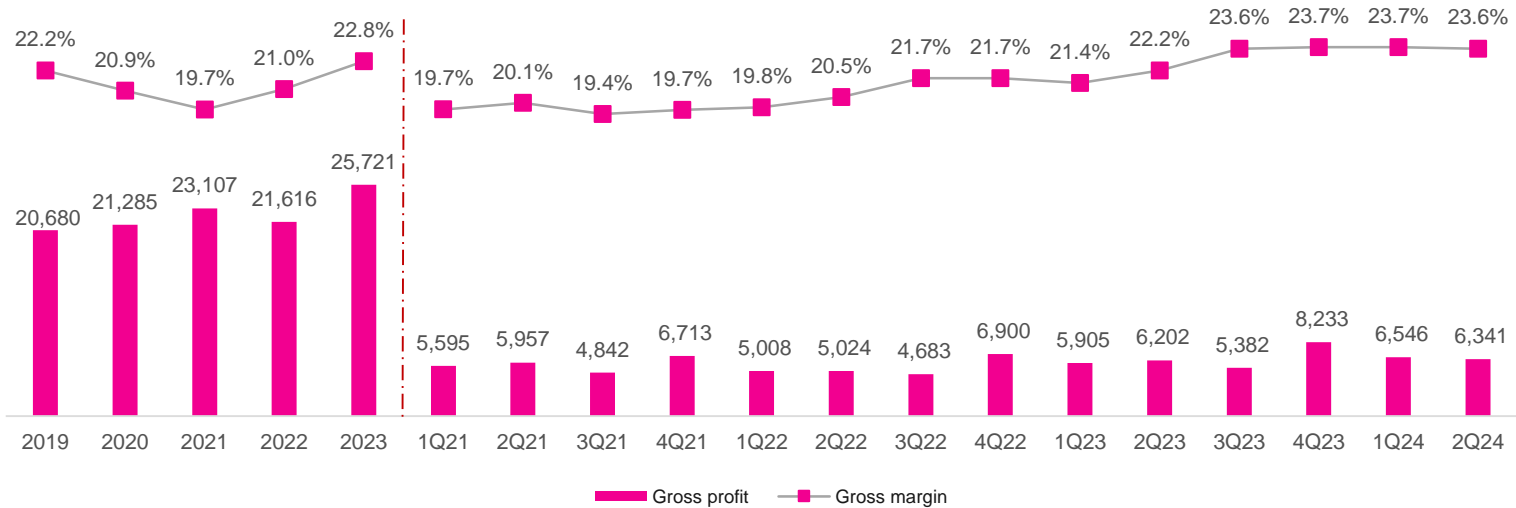
Note:

(1) For details of the non-GAAP measures, please refer to the Company's press release titled "Vipshop Reports Unaudited Second Quarter 2024 Financial Results" issued on August 20, 2024. Historical earnings releases are available at the Company's website.

Healthy Gross Margin

Gross Profit and Gross Margin

(RMB in millions)

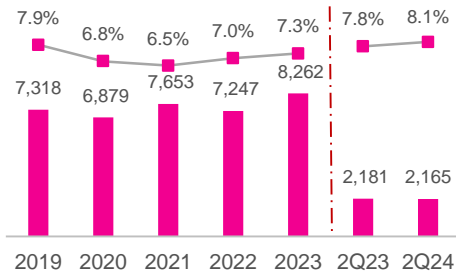


Well-managed Operating Expenses

Fulfillment Expenses

(RMB in millions)

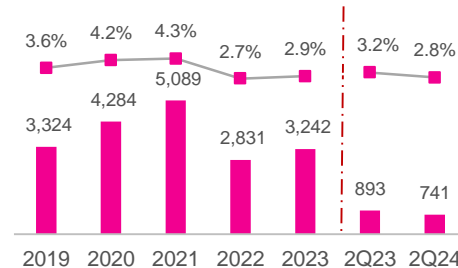
— as % of total net revenues



Marketing Expenses

(RMB in millions)

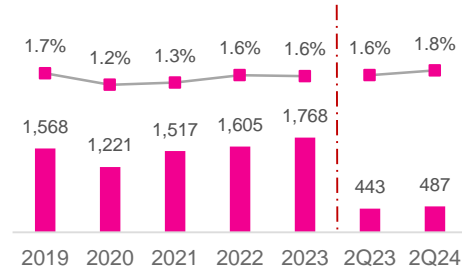
— as % of total net revenues



Technology & Content Expenses

(RMB in millions)

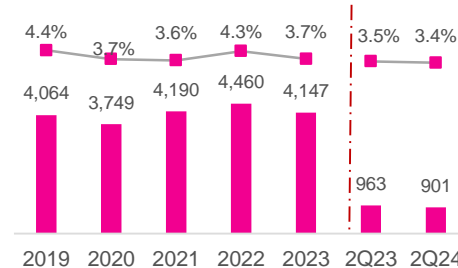
— as % of total net revenues



General & Administrative Expenses

(RMB in millions)

— as % of total net revenues

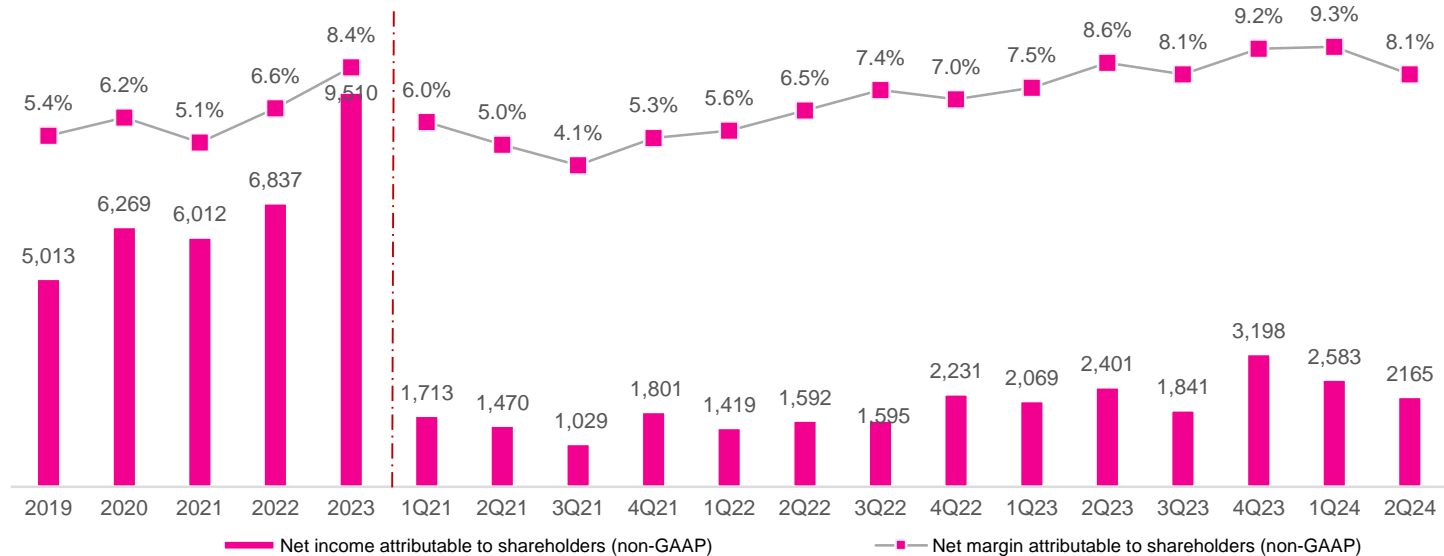


Sustainable and Profitable Business Model

Net Income and Net Margin Attributable to Vipshop's Shareholders (Non-GAAP)⁽¹⁾

(RMB in millions)

47 Quarters of Consecutive Profitability since 4Q2012

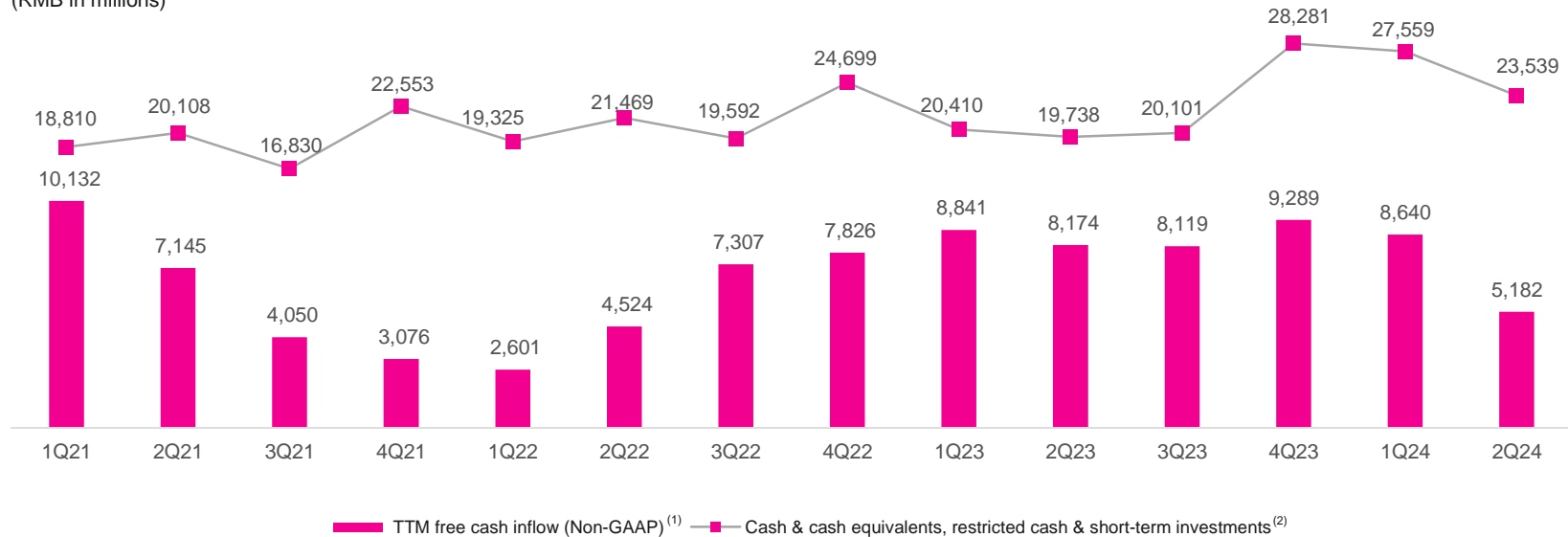


Note:

(1) For details of the non-GAAP measures, please refer to the Company's press release titled "Vipshop Reports Unaudited Second Quarter 2024 Financial Results" issued on August 20, 2024. Historical earnings releases are available at the Company's website.

Strong Cash Position

(RMB in millions)

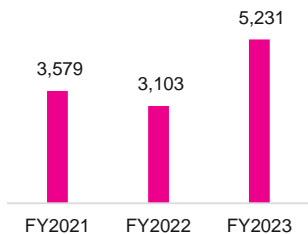


Notes:

- (1) TTM free cash flow refers to free cash flow for the trailing twelve months ended on the applicable quarter end. Free cash flow is a non-GAAP financial measure, which is defined as net cash from (used in) operating activities adding back the impact from internet financing activities and less capital expenditures, which include purchase and deposits of property and equipment and land use rights, and purchase of other assets.
- (2) As of each quarter end.

CapEx Summary

(RMB in millions)



Primary Usage:

- Shan Shan Outlets and other infrastructure;
- Construction of warehouses;
- Land use rights.

Key Assets Highlights⁽¹⁾



Headquarter and Other Office Spaces

201,883 m² (Owned)
11,381 m² (Leased)



Logistic Centers

3,635,545 m² (Owned)
39,108 m² (Leased)



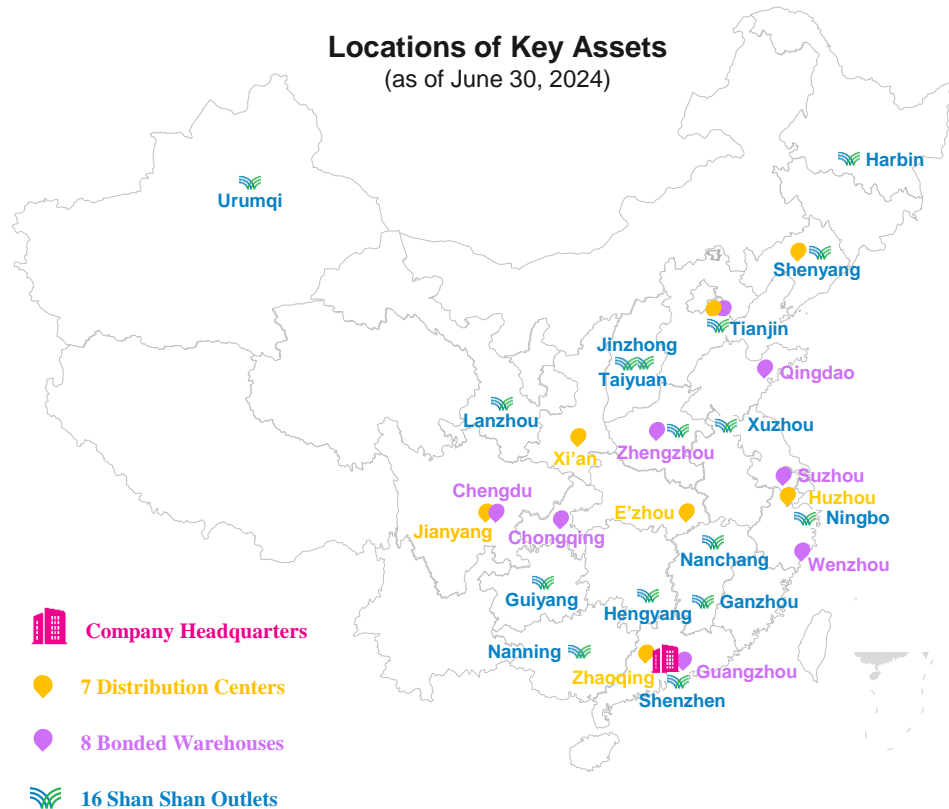
Shan Shan Outlets and other Offline Stores

1,845,206 m² (Owned)
276,706 m² (Leased)

Note:
(1) Data as of December 31, 2023.

Locations of Key Assets

(as of June 30, 2024)





THANKS

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